





on to Dubai on the my Dad 'oh God, oung on, you should you can do'. weekends and say to just come and see who

"Of course, he wasn't going to leave the UK, so he said: why don't you see if you can do some stuff?"
So, after finishing her work day Bruce would drive to Dubai, a sample box in hand, and knock on the doors of various agencies

ing marketing executive by the name of

2003

Gaurav Sinha, who would later become

Gaurav Sinha, who would later become her husband.
But, initially, Sinha convinced her after a couple of meetings to leave teaching and in 2003 the pair formed Insigna.
"When we started it was just Gaurav and I working off one little desk in Media City." Bruce recalls of their early days as a professional team [it would be about three years later that they would marry].

"I was doing all the below-the-line work and he'd be doing all the above-the-line work. When we started there was a huge boom in events and Dubai was taking off in terms of social events, media, corporate events."



With Sinha's marketing expertise and With Sinha's marketing expertise and ability to "capture clients" imaginations" and Bruce's sales skills, plus what she describes as a lot of networking and a quick turnaround for clients, the pair quickly gained a foothold in the industry. They soon landed their first blue-chip client, General Motors, and then the Al Maya Group came aboard.

The company soon grew and although Bruce recalls it being a hectic time as they

wore many hats and acted as "jacks of all trades" in the start-up, she says they wanted to succeed.

"The passion was there. If we had to work day and night that's what we did," she says. However, for Bruce the childhood passion to help others was also still lingering.

"When I married my husband and I got pregnant with our first child I had a bit of time on bed rest and I had time away from Insignia and I just started thinking about.

"To do something in India was just very natural to us because my husband was Indian and we wanted to do something there"

obviously, children." she explains.
"I've got a child inside of me, what is the
life of my child going to be like versus all the
other children that are out there in the world and I wondered what I could do to make a

other children that are out there in the world and I wondered what I could do to make a difference to other children."

Initially, Bruce collected money from friends, which she would send to a charity in her husband's native India.

However, she discovered, much to her disappointment, that the money was not being spent as intended.

"After a lot of thought and a discussion with Gaura we realised that the only way that we could completely control where money went to was if we started up our own charny," she says. "To do something in India was just very natural to us because my husband was Indian and we wanted to do something there."

However, much like her original fundraising idea, the reality initially fell slightly short of expectations. She had wanted to start an orphanage for ten underprivileged girls, who she would educate and create opportunities for via a global network.

"But, then, quite rightly, the Indian

global network.

"But, then, quite rightly, the Indian Government said to me: 'do you think we're just going to give you ten children?',"

we're just going to goes journesses says.

"There was a lot of maivery that I had and I hadn't really though things through properly. They said to me: You need to prove for three years that you can run a sustain-



Year when Lucy Bruce and Gaurav Sinha established marketing firm Insignia.

"When we started there was a huge boom in events and Dubai was taking off in terms of social events, media, corporate events"









who rightly is proud of the opera-

their powers
"If anybody ever visits Harmony House
we sharps take them to the slums because
they come to Harmony House and say hang
on a minute, those kids, they look well fed,
they re well couthed, they re pappy, they
don't look like they re from a deprived area."

re says.
"But, just a stone is throw away is where they live. They re living in sort of shacks, if you like, pre-fabricated shacks to sharily towns which are run down with no fresh

towins which are thin down with no fresh running water.

Very little of the community houses have electricity. No wash facilities, they re living amongst enimals. It is quite distressing the first time you go there if you haven I seen.

it before. The children at Harmony House are also

paired up with others at the Home Grown Children's Eco Nursery, Bruce's most recent project in Dube.
Set up in 2011 with her friend, Beverley

Januari, a former long-term manager at Emirates. Bruce says much of the philoso-phy behind the nursery was to educate chil-dren who have everything about those who go without

To that end, the paired children exci letters and cards with a portion of each child's nursery fees in Dubai used to pay for their paired child's education in India.

Thad a lot of people come and say to me h, my chaldren are so spoilt, what can I do



to make them realise that there are other to make them realise that there are other children out there who have real, sincere needs not just mummy, please, please, I want an iPad', but have actual daily strug-gles." Bruce, who has three children with Sinha — Amelia, five, Jude, four and India

Rose, nine months — says.

The nursery taught basic pre-school education but also "some values and morals to become sort of unique little individuals who care about the planer"

Under its "green" curriculum, which she and Jarwani developed alongside the UK

\$108,000 Annual cost to run each Harmony House

in India

Early Years Foundation Stage curriculum topics included the earth, culture and soci ety, as well as gardening, green transport and endangered animals. The school building itself was also envi-

The school building itself was also envi-ronmentally friendly with bamboo floor-ing, fans instead of air-conditioning and chemical-free cleaning products used. 'It is a business and obviously there is a profit, but as a social business we do give back,' she says, adding that it was at capac-ity with 160 children and long waiting lists. While the nursery operates under a busi-ness model. Harmony House is registered.

ness model. Harmony House is registered as a charity, operating via a trust, in both India and the UK.

India and the Uk.

Bruce says each Harmony House centre costs \$108,000 (AED400,000) annually to run and most of the charity's donations come from individual contri-



butions to its UK account.

Many of the donations are from the UAE, but under Dubat law an organisation can only fundraise in the emirate if it is licensed. through the Department of Islamic Affairs and Charitable Activities.

The department has 20 licensed charitable associations and foundations listed on its website with extensive guidelines on how

Bruce says the licences are difficult to obtain, though she understood the intention was to protect the public from unscrupulous operators.

There's some amazing charities in Dubai that don't necessarily collect money,'

She points out, as examples, Lola Lopez's Volunteer in Dubai Volunteer in Dubai, and Adopt-a-Camp where people can donate supplies to people

Number of children under the care of Harmony House in India.

working in labour camps.

"But, if you are an independent charity registered outside the UAE then it is slightly more difficult for you to do normal fundatising," she says. "But, like I say, it's there for a reason."

Research the believes there is senuine.

for a reason.

Bruce says she believes there is genuine support in the business community towards charitable causes and is constantly amazed.

chantable causes and is constantly dinated by acts of generosity.

The World Giving Index last year ranked the UAE 24th for donating money with 47 percent of people giving funds. Quar was ranked seventeenth and first in the GCC, with Oman ranked 32nd. Bahrain 40th and Could habite 5th Ireland tunned the list. Saudi Arabia 65th. Ireland topped the list, followed by Australia, the Netherlands and the UK.

Bruce also believes Dubai is gradually

becoming more "green" in its approach to development and living as the UAE became more environmentally conscious.

"There is a group here called eco schools. which actually came from the UK, and there are a number of schools which have achieved their green flag starus through the eco schools," she says.
"We're really trying to push for them to do

nurseries here, so we're trying to get involved with that and make it so that all nurseries can

with that and make it so that all nursenes can achieve the green flag." With Sinha running Insignia (Bruce remains on the board of directors and still owns 50 percent of the company) Bruce says her days are happily spent at the nursery and working on Harmony House.

working on Harmony House.
With plans to hopefully soon open a
second nursery, Bruce also talks of growing
to 1,000 children at Harmony House next
year and, possibly, new projects in places
such as Africa and the Middle East.
So, does that young girl from the UK
with a penchant for causes still have much
to achieve?

to achieve?
"In terms of Harmony House, there is so much more that we can do," she says.
"I mean, we haven't even touched the tip of the iceberg. What we're doing is small in terms of numbers and how many children need help. But you have to start somewhere

— that's what I always tell myself.

"It's better to do something and help one person than not do anything at all."